

# Using Quality Risk Management to Enable the Contamination Control Strategy

*Developed by*

**Amanda McFarland, MSc**

**Amcfarland@valsource.com**

**Sr. QRM & Microbiology Consultant**

**ValSource, Inc (USA)**

*Adapted and presented by*

**James Vesper, PhD, MPH**

**jvesper@valsource.com**

**Director, Learning Solutions**

**ValSource, Inc (USA) +1 585 230 1145**



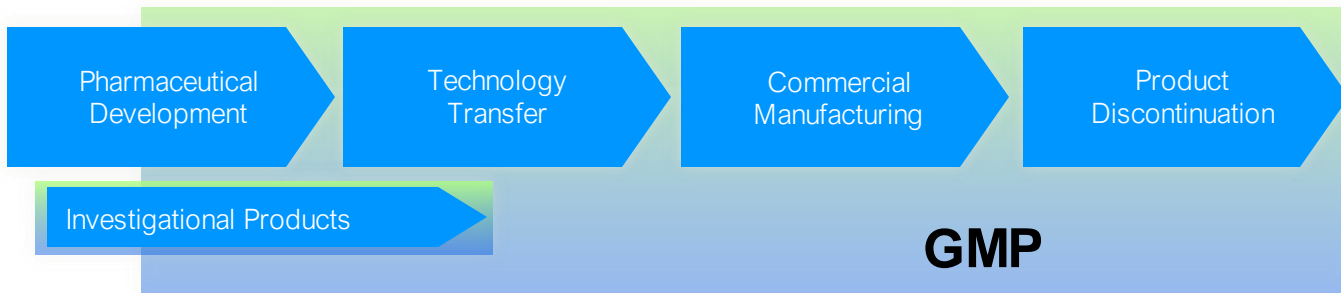
**2023 Annex 1 Workshop Series (Singapore)**

CONNECTING  
PEOPLE  
AND  
SCIENCE  
REGULATION®

# Topics

- QRM and the Pharmaceutical Quality System (Q10)
- The ICH Q9-R1 QRM model and contamination control strategy
- Risk management principles and options
- Beyond FMEA: Tools/methods that can be used
- Summary

# ICH Q10 Pharmaceutical Quality System



**PQS  
elements**

- Management Responsibilities
- Process Performance and Product Quality Monitoring System
- Corrective Action / Preventive Action (CAPA) System
- Change Management System
- Management Review

**Enablers**

- Knowledge Management
- Quality Risk Management

**QRM Program**

“Contamination control and steps taken to minimize the risk of contamination from microbial, endotoxin/pyrogen and particle sources includes a series of interrelated events and measures.”

“The development of the CCS requires thorough technical and process knowledge.”

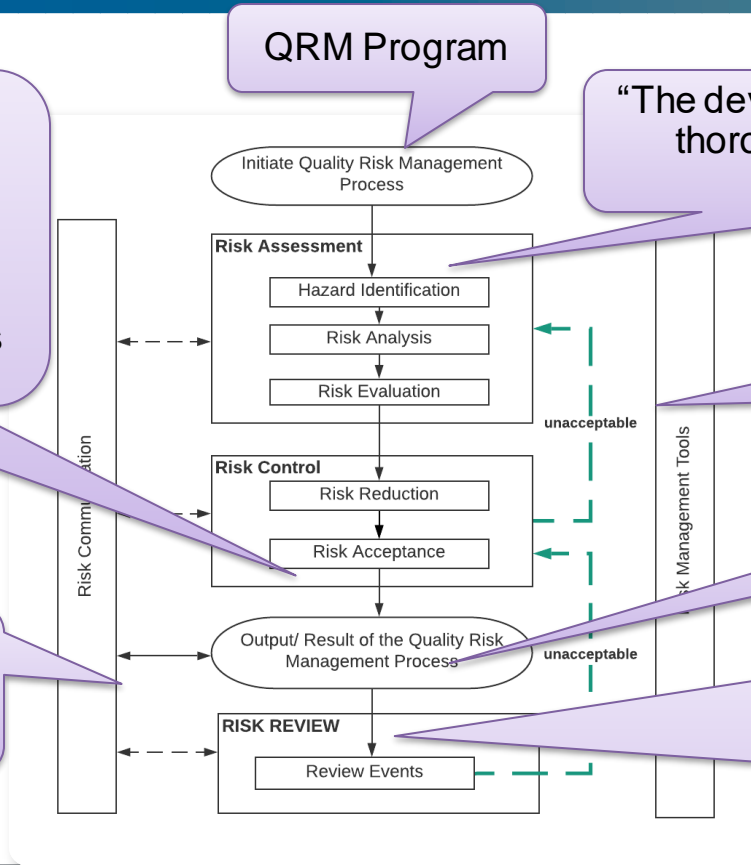
The QRM Tool Kit

Contamination Control Strategy Inputs

“Its (CCS) effectiveness should form part of the periodic management review.”

“Changes to the systems in place should be assessed for any impact on the CCS before and after implementation.”

“The CCS should be actively updated and should drive continuous improvement of the manufacturing and control methods.”



# Contamination Control Strategy Goal

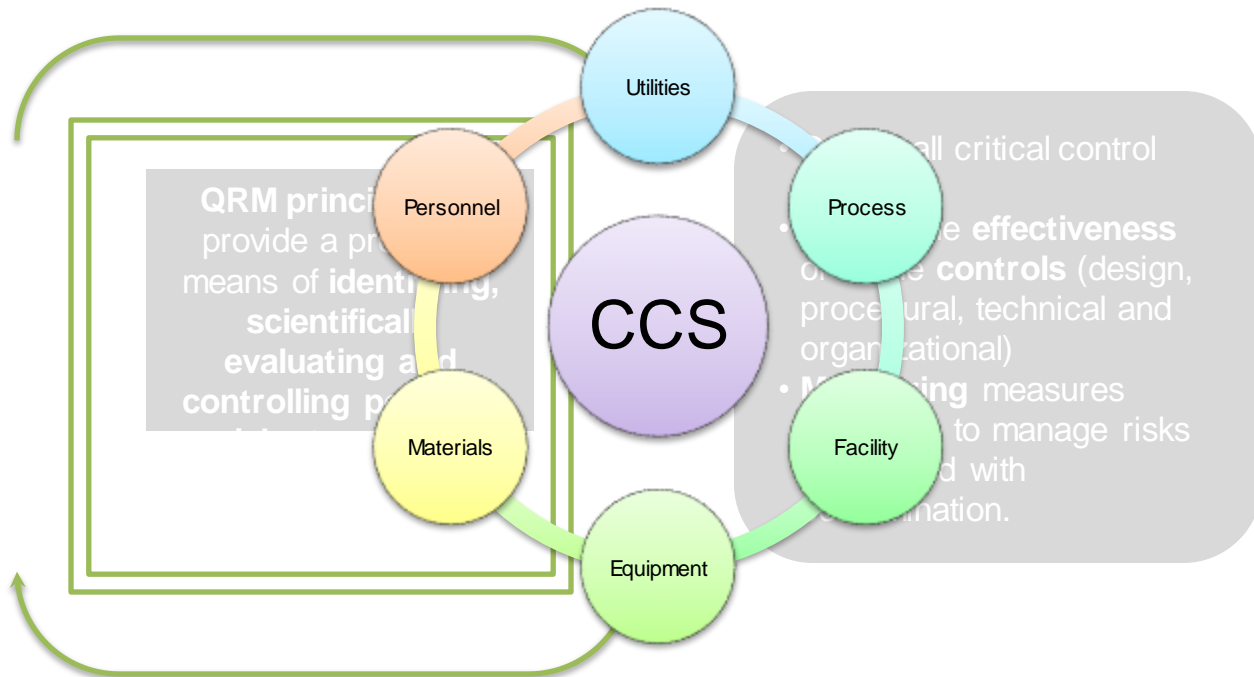
Processes, equipment,  
facilities, and  
manufacturing  
activities

**QRM principles** to  
provide a proactive  
means of **identifying,**  
**scientifically**  
**evaluating and**  
**controlling potential**  
**risks to quality.**

- **Define** all critical control points
- Assess the **effectiveness** of all the **controls** (design, procedural, technical and organizational)
- **Monitoring** measures employed to manage risks associated with contamination.

# Contamination Control Strategy Goal

Processes,  
equipment, facilities  
and manufacturing  
activities



# Contamination Control Strategy Goal

- Processes, equipment, facilities and manufacturing activities

**QRM principles** to provide a proactive means of **identifying, scientifically evaluating and controlling potential risks to quality.**

- Define all critical control points
- Assess the effectiveness of all the controls (design, procedural, technical and organizational)
- Monitoring measures employed to manage risks associated with

# Quality Risk Management Principles



The evaluation of risk to quality should be based on scientific knowledge and ultimately link to the **protection of the patient**.  
*Note: Risk to quality includes situations where product availability may be impacted, leading to potential patient harm.*



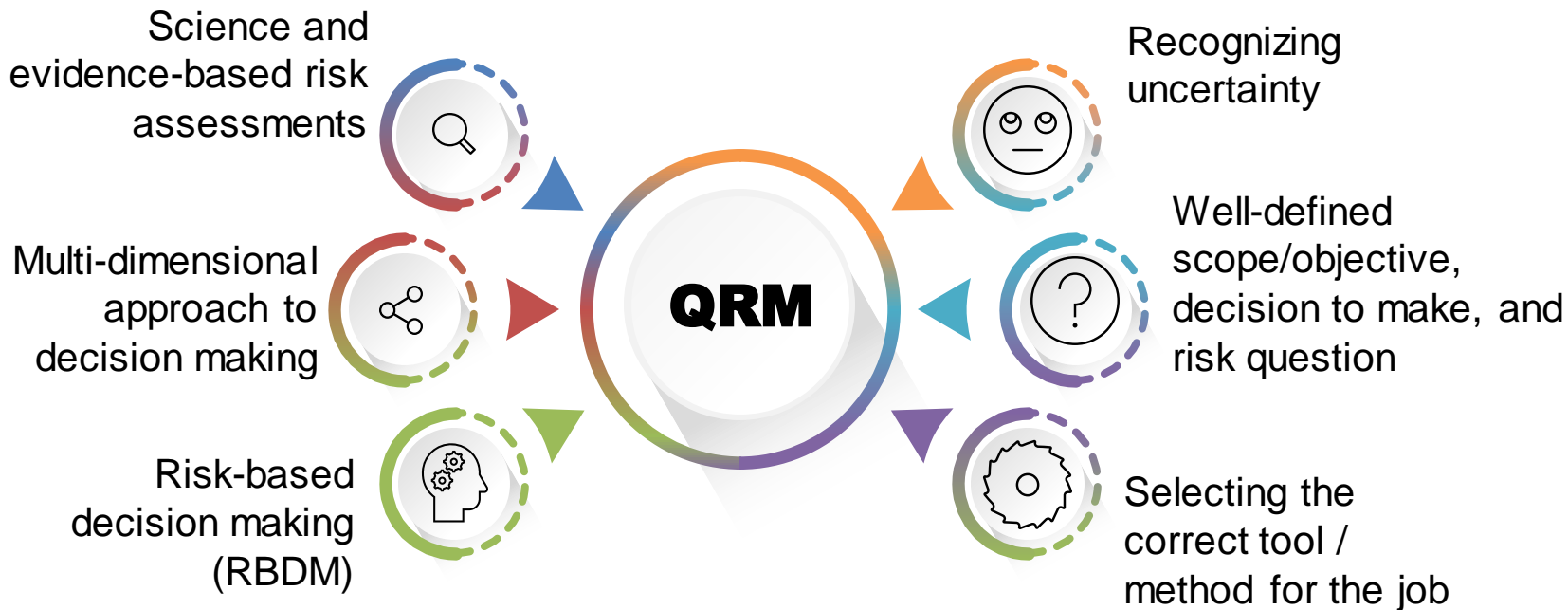
The level of effort, formality and documentation of the QRM process should be **commensurate with the level of risk**.



Use of knowledge management and quality risk management enable the PQS. These enablers provide the means for **science- and risk- based decisions related to product quality**.



# Applying QRM Principles



# Risk Management in Eight Questions

1. What can go wrong?
2. What is the likelihood that it could happen?
3. What are the consequences if it does happen?
4. What are the “priority risks” to address?
5. What can be done and what are the options available?
6. What can be done to communicate what has been done?
7. What can be done to document what has been done?
8. How will we know if any conditions or assumptions have changed?

# What is Risk-based Decision Making (RBDM)?

**Risk-based decision making:** an approach to, or a process of, making decisions that considers knowledge about risks relevant to the decision and whether risks are at an acceptable level.

Risk-based decisions

# Selecting the Best Risk Management Approach

## Uncertainty

- How much do you **know** about the system you are assessing?

## Complexity

- How complex is the system?

## Importance

- What is the criticality of the system?

## Risk Parameters

- How will risk be measured?

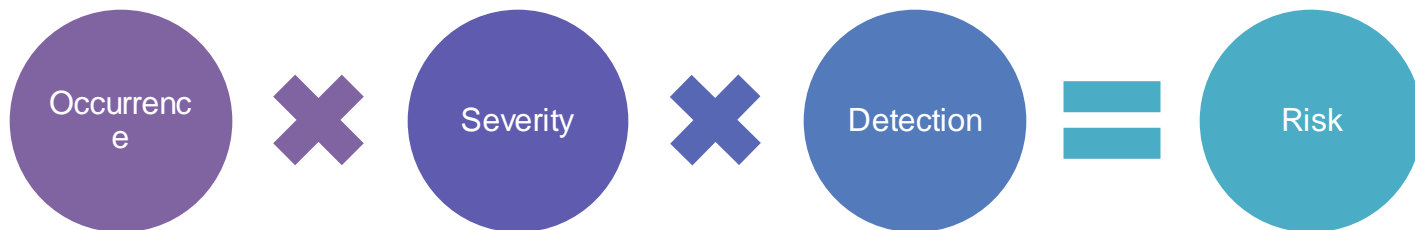


# Measurement of Overall Risk

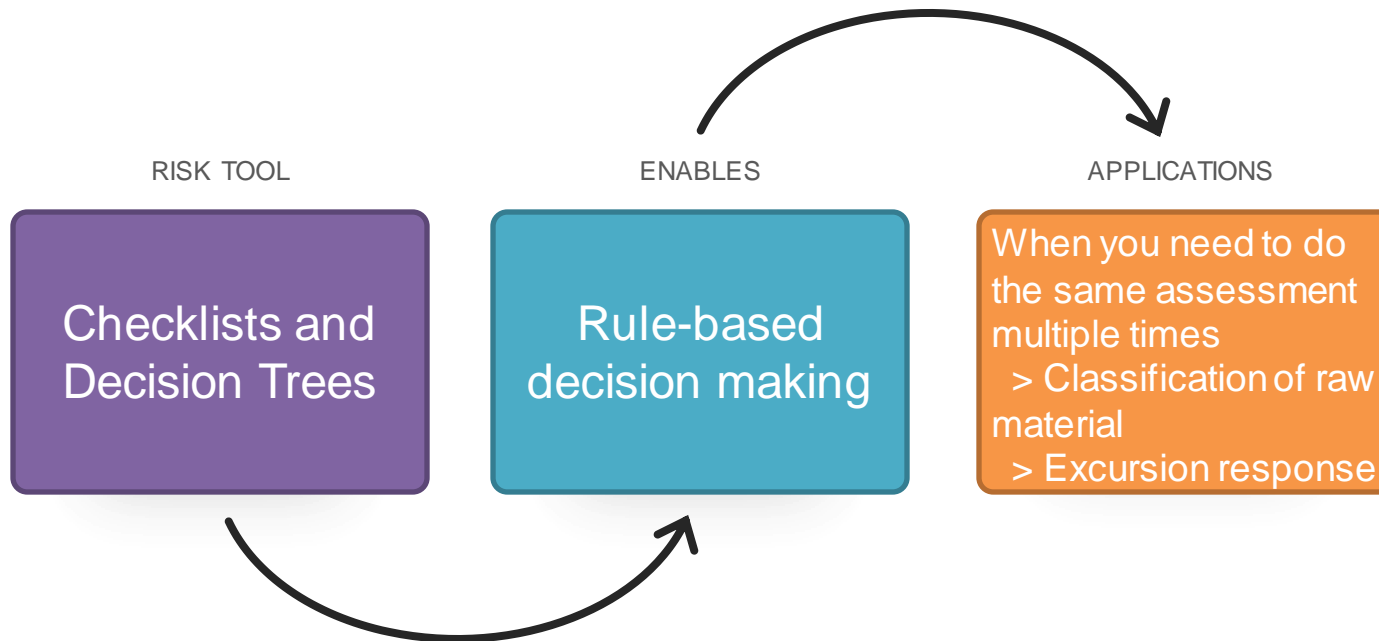
**Severity:** A measure of the possible consequences of a hazard.

**Likelihood/Frequency of Occurrence:** The condition of being likely or probable; probability.

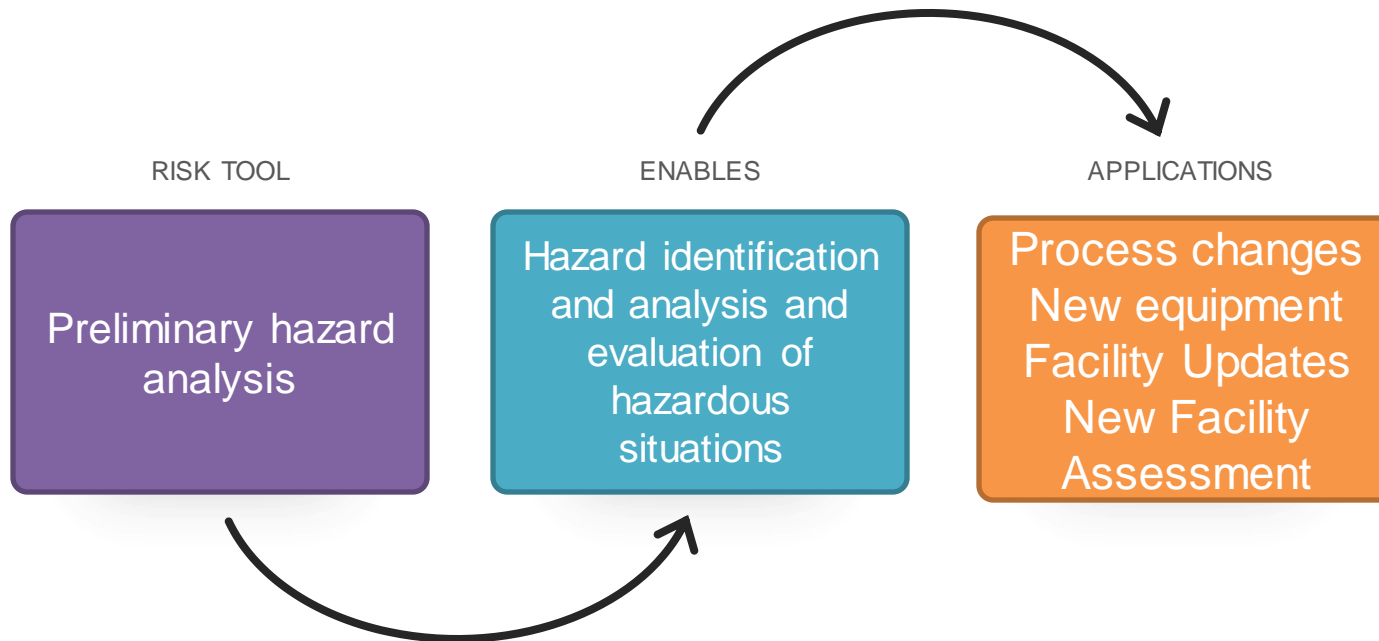
**Detectability:** The ability to discover or determine the existence, presence, or fact of a hazard.



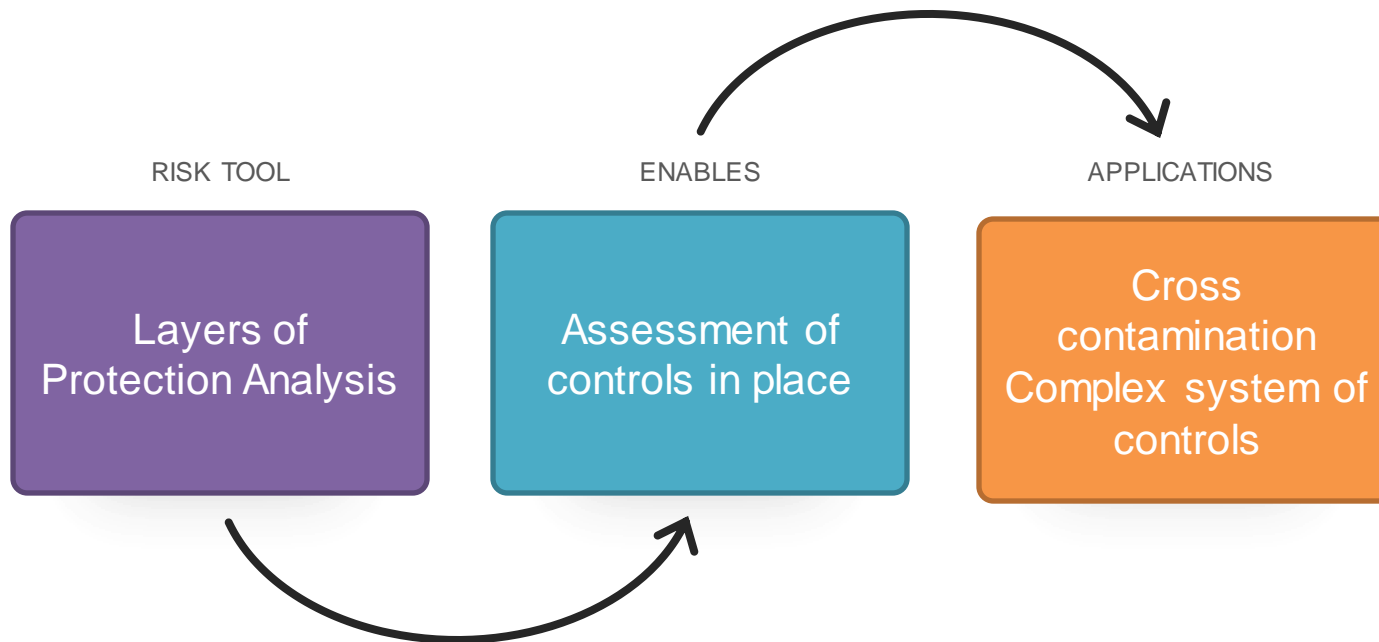
# Checklists and Decision Trees



# Preliminary Hazard Analysis (PHA)

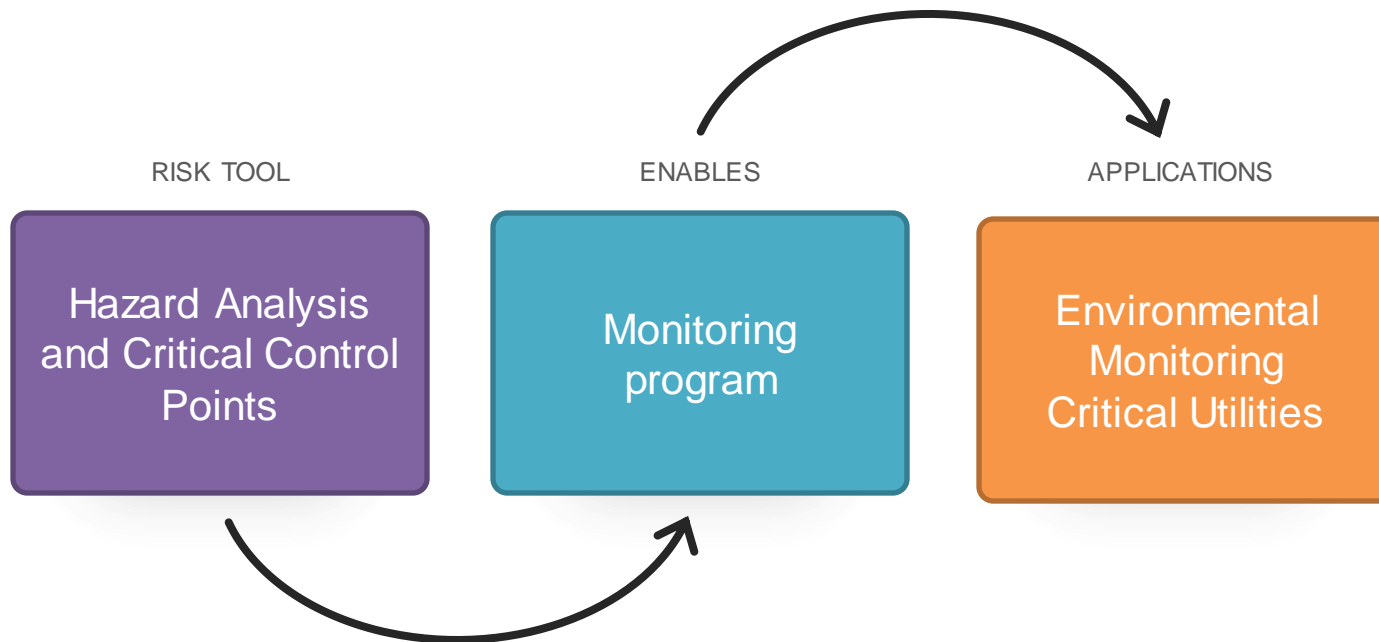


# Layers of Protection Analysis (LOPA)

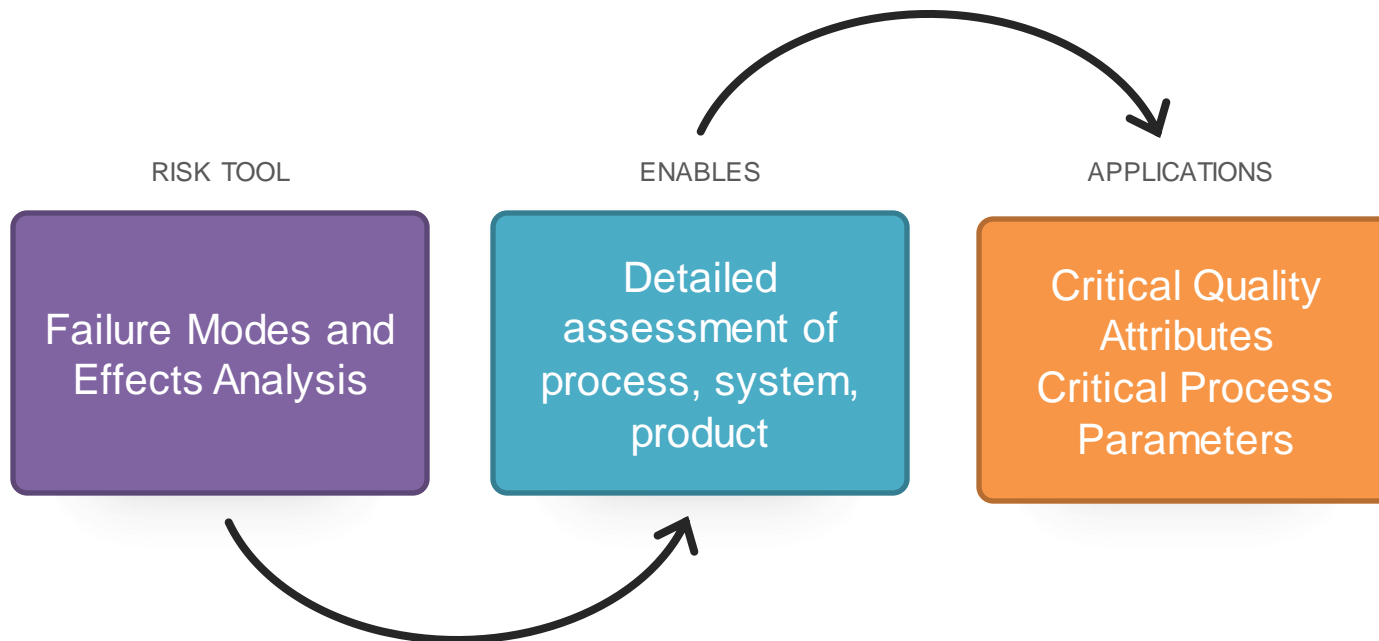




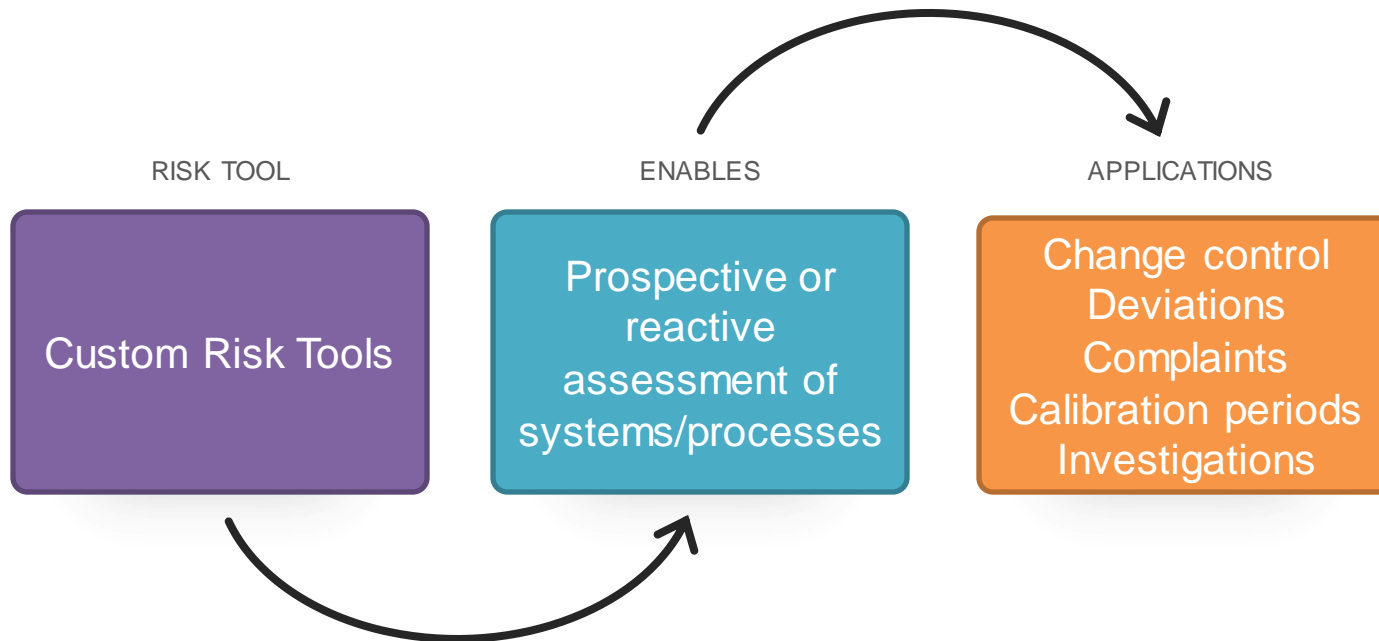
# Hazard Analysis & Critical Control Points (HACCP)



# Failure Modes and Effects Analysis (FMEA)

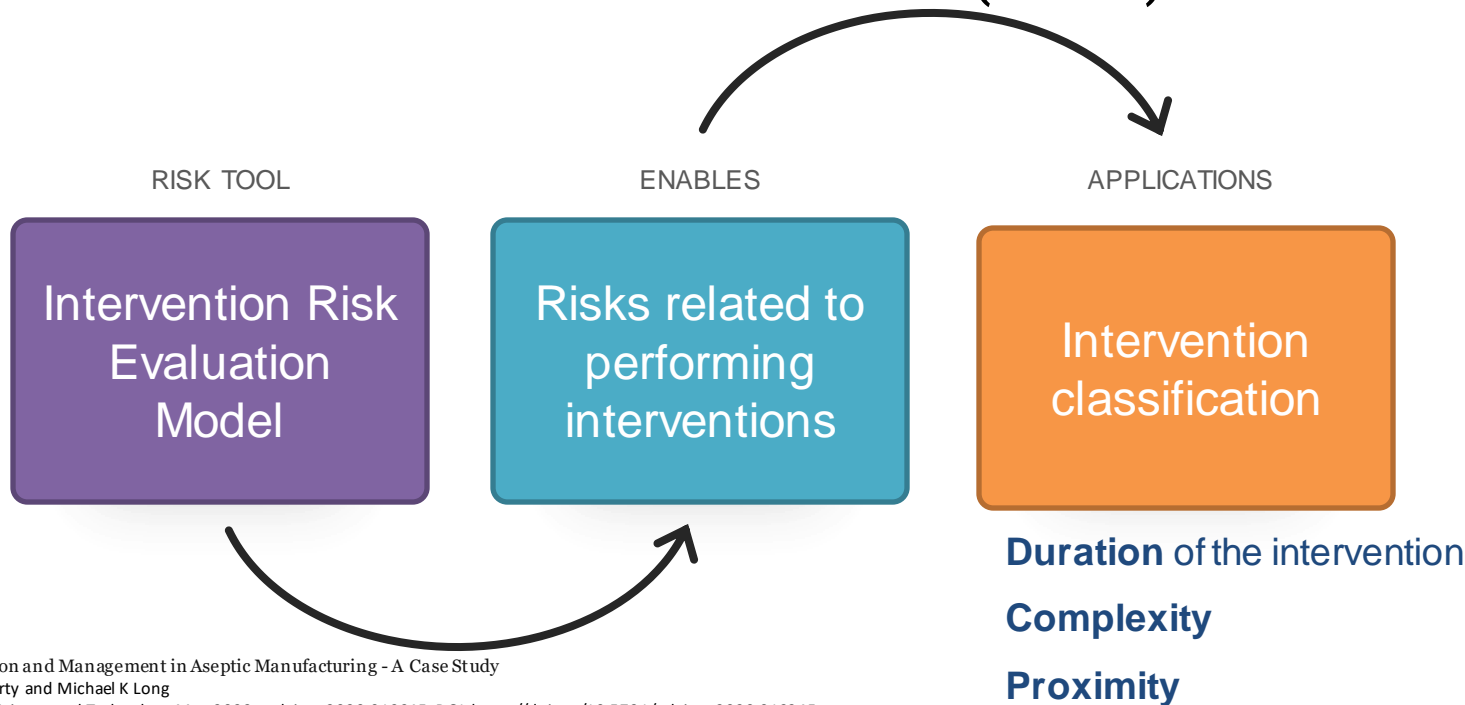


# Custom Risk Tools



Customization of risk  
tool to meet a specific  
scope/objective

# Example Custom Tool: Intervention Risk Evaluation Model (IREM)



\*Interventions Risk Evaluation and Management in Aseptic Manufacturing - A Case Study  
Hal Baseman, Subrata Chakraborty and Michael K Long  
PDA Journal of Pharmaceutical Science and Technology May 2022, pdajpst.2020.012245; DOI: <https://doi.org/10.5731/pdajpst.2020.012245>

# ANSI Standard: Aseptic Processing Risk Assessment Tool (being developed by PDA)

- Evaluate entire suite of Aseptic Processing Controls
- Criteria based on reliable evidence
- Detection linked to prediction
- Controls ranked according to ability to:

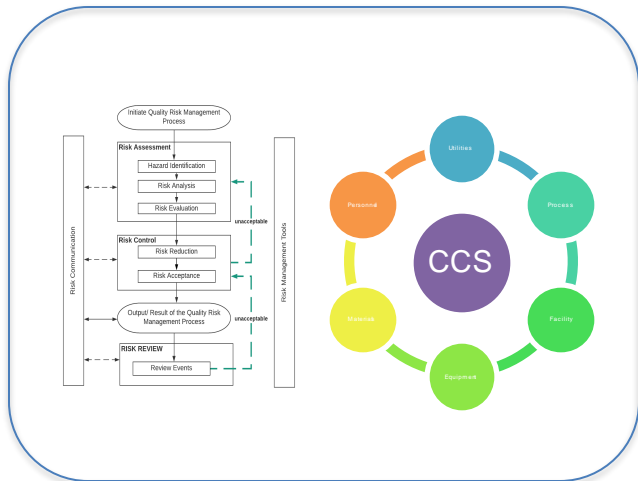
Eliminate

Prevent

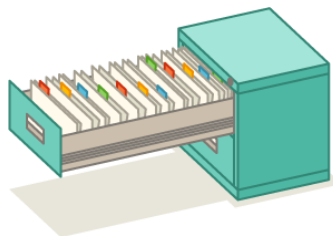
Reduce

Detect

# Developing the CCS



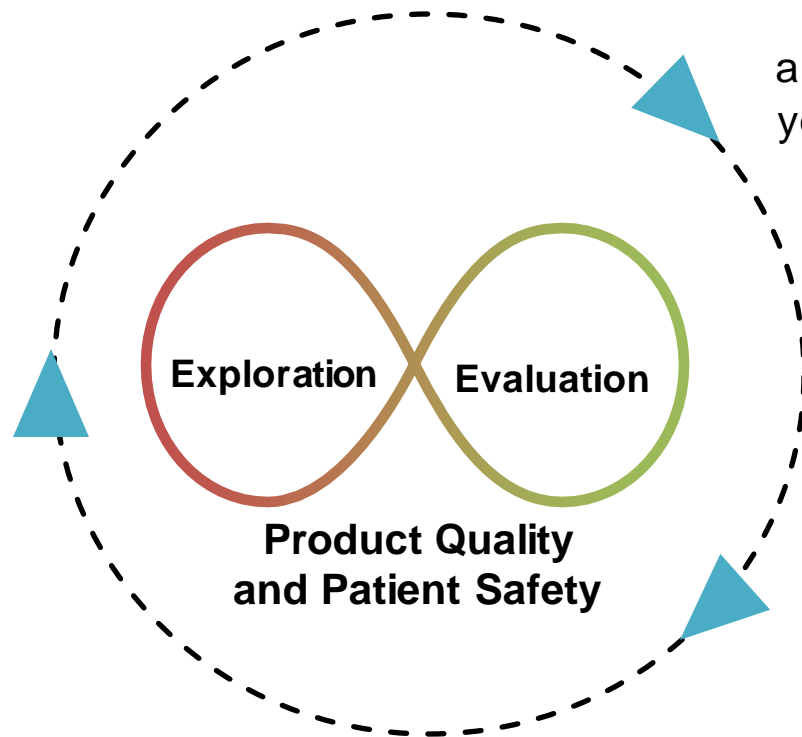
Portfolio of Risk Assessments



Contamination Control Strategy

# The Big Picture

The control strategy is the protective layer your organization builds to protect product quality and patient safety



Risk Assessments are the foundation of your control strategy

The foundation of your strategy needs continuous care to ensure relevance



# Questions for discussion

1.

How will you / your firm identify and map out the risk assessments needed for the CCS?

2.

What risk assessment tools/methods will be (or have been) used for this effort?

3.

What do you see as the biggest challenge in pulling together the risk assessments for the CCS?

# Thank You

# VALSOURCE

Innovative Solutions. Sustainable Results.

[www.valsorce.com](http://www.valsorce.com)

Amanda McFarland, M.Sc  
[amcfarland@valsorce.com](mailto:amcfarland@valsorce.com)

James Vesper, PhD, MPH  
[jvesper@valsorce.com](mailto:jvesper@valsorce.com)